MATRIX FOR ASSESSMENT USING THE MARKS OF FAITHFUL AND EFFECTIVE MINISTRY

*with deep thanks to the Southern New England Conference of the United Church of Christ for sharing the original version of this resource with the whole church.

Gaining Facility with the Marks of Faithful and Effective Ministry: A Resource

"Those who hold ministerial standing in the United Church of Christ are entrusted with and accountable for the faithfulness and effectiveness of their lives and ministries on its behalf. The development and demonstration of such faithfulness and effectiveness are guided by the Marks of Faithful and Effective Authorized Ministers of the United Church of Christ (the Marks), a tool created to meet the aims of the 2005 Ministry Issues Pronouncement of General Synod."¹

Introduction

The Marks describe ways authorized ministers can demonstrate their facility and competency as faithful and effective clergy. This resource contains suggested actions for Members in Discernment and authorized ministers to gain this facility and competency. It serves as a guide for a MID, a Committee on Ministry (COM), a Local Church Discernment Committee, or a mentor to encourage an individual's professional growth and development.

Using this Resource

The suggested actions and practices are precisely that. They offer ways for individuals to demonstrate competency with the Marks, which for a MID prepares them for ordination and for authorized ministers points to continued professional growth. Though the list is extensive, it is not a checklist nor should it be construed as a requirement for someone to accomplish every suggestion and action. These are examples for everyone to prepare for and grow in their ministry. Here are some ways this resource might be used:

- A MID can use the list to identify actions and practices to gain facility and competency in the Marks.
- A COM can use the list to guide a MID's ordination journey.
- A local discernment committee can use the list to identify opportunities and ways the MID's Local Church can support and be a part of the MID's journey.
- A mentor can use the list to prepare the MID through theological discernment related to some of the suggested actions and practices.
- An authorized minister can use the list to grow and develop their ministry.

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¹ Manual on Ministry (2018) page 10

Ref. Section 2.1 Members in Discernment

The Marks are divided into eight categories. Though an authorized minister should show facility and competency in all the categories, they do not have to be equally competent in every category. An authorized minister's spiritual gifts will be stronger in some areas than others. Thinking of each category as its own color wedge in a wheel, the color will be darker and richer in the areas where they are strongest. Hence, some wedges will be lighter, and some will be darker with all wedges having some color.

Some of the suggested actions and practices should prompt creativity. One action, "Presentation skills such as storytelling or learning improv," could be expanded to include stand-up comedy. Another, "Understand the gifts and wounds of introversion and extroversion," could be prepared as a meditation or prayer. Other actions, such as those around communion, could be addressed by writing an annotated communion liturgy and thereby address multiple actions. Also, many actions and practices will demonstrate facility and competency in multiple categories.

These actions and practices are also not comprehensive. The list emerged from several collaborative brainstorming sessions among its creators. All parties having a part in a MID's ordination journey can brainstorm their own actions and practices leading to an authorized minister's facility and competency in the Marks. The entire purpose of this matrix is to make room for the Holy Spirit to prepare a MID for ordained ministry and to encourage all ministers, including laity, to grow in their respective ministries to serve the Church and their community and to fulfill their call to discipleship in Jesus Christ.



Suggested Actions or Practices to Gain or Show Facility with the Marks	Inter and Intra- personal assets	Spiritual Foundation	Transformational Leadership	UCC Identity	Justice and Mercy	Sacred Stories	Caring for All Creation	Theological Praxis
Discuss financing one's ministry education								
(This should be one of the first meetings)								
Attend association and conference								
events, including meetings, retreats, and								
training events								
Take a polity class								
Experience a UCC tradition outside of								
one's own								
Experience a church not like one's home								
church, including other denominations								
Reflect upon UCC identity versus UCC								
loyalty								
Prepare a class on UCC history, including								
the shift from congregationalism to the								
UCC								
Participate in an ecumenical community event consciously representing the UCC								
Prepare a paper on the UCC Statement of								
Faith as it pertains to the Marks of Faithful								
and Effective Ministry								
Peer group participation, such as a								
Community of Practice								
Study in eco-theology through								
coursework, workshops, or readings								
Engage with spiritual direction or								
psychological counseling								
Clinical Pastoral Education or equivalent								
Field Education in a parish, supervised								
by experienced clergy								
(Particularly pertains to people holding								
Lay Ministerial Standing or who are								
currently licensed)								

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Sabbath-keeping								
Take a basic business class or a basic micro-economics class								
Cultivate healthy personal financial practices (Encourage MIDs and clergy to take advantage of the financial planning services offered through the Pension Boards)								
Prepare a theological statement on one's life story								
Cultivate presentation skills such as storytelling or learning improv								
Preach in a Local Church								
Write or present a paper on the history or theology of some creeds such as the Nicene Creed or the UCC Statement of Faith. Prepare a course, a lesson plan, or an outline of a course on a creed.								
Use scripture for pastoral purposes (Example: using a sacred story to help people through illness or grief.)								
Discuss the emerging realities of the Church universal and its local contexts (Read articles or books. Follow conference and national office blogs. Attend workshops or seminars.)								
Experience working with different age cohorts and articulate the differences between them								



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Interview or engage in sacred stories with people from different cohorts. The cohorts could be by age, race, economic status, gender identity, or sexual identity. (How do they hear or experience the same story?)								
Write a communion liturgy (Suggestions: World Communion Sunday, Indigenous People Day, Maundy Thursday, Healing service (related to an event or for reconciliation), celebrating a local event)								
Prepare a statement on one's personal theology of communion								
Demonstrate or articulate awareness/knowledge of communion as practiced in denominations with whom the UCC has full communion agreements								
Preside over a wedding if authorized, describe the laws regarding marriage ceremonies in one's state, articulate the intersection of the church and state in a wedding service and where does the MID stand, describe the MID's preparation practice for a wedding service with the couple								
Prepare a paper covering different aspects of baptism e.g. believers baptism vs. infant baptism, infant baptisms when parents to do not actively engage with the church, alternatives to infant baptism								





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Demonstrate and awareness of various translations of the bible								
Create (or describe) a ritual one has created, preferably for use outside of the church								
Preside over or assist with a funeral								
Prepare a liturgy based upon the Revised Common Lectionary for a Sunday in Ordinary Time								
Explain the use of each liturgical element for a Sunday in ordinary time and its placement in the service, including the music and various colors								
Experience doing ministry in thin places, such as street ministry or virtual worship experiences								
Take Boundary Awareness Training								
Take Racial Justice Training								
Prepare a statement on the theology of covenant								
Understand the gifts and wounds of introversion and extroversion								
Cultivate an awareness of one's own emotional intelligence								
Identify places and skills in need of strengthening								
Maintain a life-work balance and identify one's life's priorities in relation to home and work								



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Understand one's own sense of humor				
Gain experience facilitating groups of				
larger than 18 people				
Technological Skills				
Participate in Continuing Education				
Experience in leadership, not necessarily				
in a church (Particular experience with				
managing volunteers, building budgets,				
awareness of the difference between				
profit and non-profit environments.)				
Articulate one's perspective of the term				
"Accessible to all" (Examples: Racial				
Justice Training, Understanding				
LGBTQIA+. Note: one does not have to				
agree with the prevailing denominational				
position, but should be able to articulate				
one's own perspective)				
Articulate "Who is and who is not 'at the				
table'?" and how does the church				
address their needs?				



Theological Praxis

Section 3 Resource



Suggested Actions or Practices to Gain or Show Facility with the Marks	Inter and Intra- personal assets	Spiritual Foundation	Transformational Leadership	UCC Identity	Justice and Mercy	Sacred Stories	Caring for All Creation	Theological Praxis
Describe an issue or a doctrine and how their personal beliefs have changed over time (Examples could be shifts in one's Christology or soteriology)								
Describe basic justice principles of the UCC, including the margins in the following: Race, environment, LGBTQ, Indigenous rights, economic justice, gender identity, disability awareness, mental health								
Strategically discuss the future of God's church (including pastoral leadership, external forces affecting the local church)								
Demonstrate a knowledge or facility with Asset Mapping								
Demonstrate a knowledge or facility with Appreciative Inquiry								
Demonstrate a knowledge or facility with church evaluations								
Demonstrate an understanding adaptive leadership skills								
Describe postmodernism								
Address contemporary issues in the news through a theological perspective								
Describe how they look at the world theologically (what tools do we have, what approaches, how does a theological perspective differ from a cultural perspective, describe their theological lens)								
Read other theological perspectives								

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Create a lesson plan with a theological								
approach on a contemporary issue								
Articulate the theology underlying a hymn								
or a meme or reflect upon the theology in a piece of art or architecture, such as								
your church's sanctuary								
Provide a reading list of theological texts								
they have recently read								
Reflect upon your theological education, identify possible biases in that education. These biases could be racially-based, gender-based, or sexual identity-based. They could an over-emphasis on formal seminary training or an under-awareness of cultural perspectives. This is a broad question to signal aspects of ministry to develop further or gain awareness."								
Describe the role and goal of global ministry and its impact on interfaith relationships								
Describe the ministerial code's objective and how it will inform their ministry								
Describe their understanding of the Trinity								
Describe their understanding of justice								
Articulate the theology of the historic creeds of the church								
Show familiarity with the World Council of Churches document <i>Baptism,</i> <i>Eucharist, and Ministry</i> by describing it or creating an outline for a class								

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Articulate discipleship: How do they live it out, what are its costs and joys, what is cheap grace and costly grace, why do we follow Jesus								
Discuss the costs of ministry in addition to its financial costs (e.g., family, lifestyle, "what are you saying 'no' to)								
Prepare a paper on the nature of call and discipleship based upon a conversation with one or more experienced or seasoned clergy (consider a range such as 5, 10, 20 years) focused on ordained ministry. Consider answering, "What didn't you learn in seminary that you need to know?"								
Report annually to the local COM on their progress and development of their call and discipleship								
Describe their devotional life								
Describe different prayer forms								
Describe discernment from different traditions								
Describe the difference between ordained and lay ministry. What is the priesthood of all believers and why does ordained ministry matter?								
Articulate one's own understanding of sacramental theology								
Provide a video of leading a worship service for constructive critique								

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Suggested Actions or Practices to Gain	Inter and Intra-	Spiritual	Transformational	UCC Identity	Justice and	Sacred	Caring for	Theological
or Show Facility with the Marks	personal assets	Foundation	Leadership		Mercy	Stories	All Creation	Praxis
Maintain a journal. It can track time, talent and treasure, it can reflect upon the evolving nature of one's call, or moments when the Holy Spirit intercedes								